

March 20, 2023

# Delivering Value over the Next Decade



# **Important Disclosures**

### **Forward-Looking Statements**

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that Chord expects, believes or anticipates will or may occur in the future, including any statements regarding the benefits and synergies of the merger, future opportunities for Chord, future financial performance and condition, guidance and statements regarding Chord's expectations, beliefs, plans, objectives, assumptions or future events or performance, are forward-looking statements. The words "anticipate," "ensure," "ensure," "ensure," "ensure," "ensure," "if," "intend," "estimate," "probable," "project," "forecasts," "predict," "outlook," "aim," "will," "could," "should," "would," "potential," "may," "might," "anticipate," "likely," "plan," "positioned," "strategy" and similar expressions or other words of similar meaning, and the negatives thereof, are intended to identify forward-looking statements. Specific forward-looking statements regarding Chord's plans and expectations with respect to the return of capital plan, production levels and reinvestment rates, anticipated financial and operating results and other guidance and the effects, benefits and synergies of the merger, including the anticipated impact of the merger on Chord's results of operations, financial position, growth opportunities and competitive position.

These statements are based on certain assumptions made by Chord based on management's experience and perception of historical trends, current conditions, anticipated future developments and other factors believed to be appropriate. Such statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond the control of Chord, which may cause actual results to differ materially from those implied or expressed by the forward-looking statements. These include, but are not limited to the ultimate results of integrating the operations of Chord, the effects of the business combination on Chord, including Chord's future financial condition, results of operations, strategy and plans, the ability of Chord to realize the anticipated benefits or synergies of the merger in the timeframe expected or at all, litigation related to the merger, changes in crude oil, NGL and natural gas prices, war and political instability in Ukraine and the effect on commodity prices due to the ongoing conflict in Ukraine, inflation rates and the impact of pandemics such as COVID-19, weather and environmental conditions, the timing of planned capital expenditures, availability of acquisitions, uncertainties in estimating proved reserves and forecasting production results, operational factors affecting the commencement or maintenance of producing wells, the condition of the capital markets generally, as well as Chord's ability to access them, the proximity to and capacity of transportation facilities, the availability of midstream service providers, uncertainties regarding environmental regulations or litigation and other legal or regulatory developments affecting Chord's business, and other important factors that could cause actual results to differ materially from those projected as described in Chord's reports filed with the U.S. Securities and Exchange Commission (the "SEC").

Any forward-looking statement speaks only as of the date on which such statement is made and Chord undertakes no obligation to correct or update any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable law. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements. Additional information concerning other risk factors is also contained in the final prospectus and definitive proxy statement filed by the Company on May 24, 2022, Oasis' (now Chord's) and Whiting's most recently filed Annual Reports on Form 10-K, subsequent Quarterly Reports on Form 8-K and other SEC filings.

### **Non-GAAP Financial Measures**

EBITDA, adjusted EBITDA, free cash flow, adjusted free cash flow, Cash G&A, Cash Interest, Cash Taxes, PV-10 and Enterprise Value are supplemental financial measures that are not presented in accordance with generally accepted accounting principles in the United States ("GAAP"). These non-GAAP measure should not be considered in isolation or as substitutes for net income (loss), net cash provided by (used in) operating activities, earnings (loss) per share or any other measures prepared under GAAP. Because these non-GAAP measures may vary among companies, the amounts presented may not be comparable to similar metrics of other companies. Reconciliations of these non-GAAP financial measures to their most comparable GAAP measure can be found in Oasis' (now Chord's) and Whiting's most recently filed Annual Reports on Form 10-Q and Chord's website at www.chordenergy.com. From time to time, Chord provides forward-looking forecasts of these measures; however, Chord is unable to provide a quantitative reconciliation of the forward-looking non-GAAP measures because management cannot reliably quantify certain of the necessary components of such forward-looking GAAP measures. The reconciling items in future periods could be significant.

### **Cautionary Statement Regarding Oil and Gas Quantities**

The SEC requires oil and gas companies, in their filings with the SEC, to disclose proved reserves, which are those quantities of oil and gas, which, by analysis of geoscience and engineering data, can be estimated with reasonable certainty to be economically producible—from a given date forward, from known reservoirs, and under existing economic conditions (using unweighted average 12-month first day of the month prices), operating methods, and government regulations—prior to the time at which contracts providing the right to operate expire, unless evidence indicates that renewal is reasonably certain, regardless of whether deterministic or probabilistic methods are used for the estimation. The accuracy of any reserve estimate depends on the quality of available data, the interpretation of such data and price and cost assumptions made by reserve engineers. In addition, the results of drilling, testing and production activities of the exploration and development companies may justify revisions of estimates that were made previously. If significant, such revisions could impact Chord's strategy and future prospects. Accordingly, reserve estimates may differ significantly from the quantities of oil and natural gas that are ultimately recovered. The SEC also permits the disclosure of separate estimates of probable or possible reserves that meet SEC definitions for such reserves; however, neither Whiting nor Oasis disclosed probable or possible reserves in its SEC filings.

The production forecasts and expectations of Chord for future periods are dependent upon many assumptions, including estimates of production decline rates from existing wells and the undertaking and outcome of future drilling activity, which may be affected by significant commodity price declines or drilling cost increases.



# Premier Williston Basin Company

High Quality Williston Basin Asset	<ul> <li>Largest acreage position in Williston Basin</li> <li>4Q22 Production: 171MBoepd / 96MBopd</li> <li>Inventory: ~10 years at 2023 pace<sup>1</sup></li> </ul>
Disciplined Capital Allocation	<ul> <li>Reinvestment rate: ~50%<sup>2</sup></li> <li>2023 estimated FCF: \$825MM<sup>2</sup></li> <li>Flat to slightly growing production</li> </ul>
Peer Leading Shareholder Returns	<ul> <li>Return of capital: targeted at 75%+ of FCF</li> <li>Returned \$1.2B in 2022 (93% of FCF)</li> <li>4Q22 base + variable dividend: \$4.80/sh.</li> </ul>
Financial Strength	<ul> <li>Cash: \$593MM</li> <li>Debt: \$400MM, matures in 2026</li> <li>Borrowing Base: \$2.75B, no borrowings</li> </ul>
Sustainable Operations	<ul> <li>Continued commitment to ESG, sustainability and benefiting from best practices</li> <li>Impressive gas capture track record</li> </ul>

1) ~10 years of inventory economic at or below \$60/bbl WTI, \$3.00/mmBtu NYMEX gas; more details on slide 8

2) Midpoint guidance at \$75 WTI / \$3.50 HH

Operated based on YE22 net PDP reserves and working interest of expected TILs in 2023





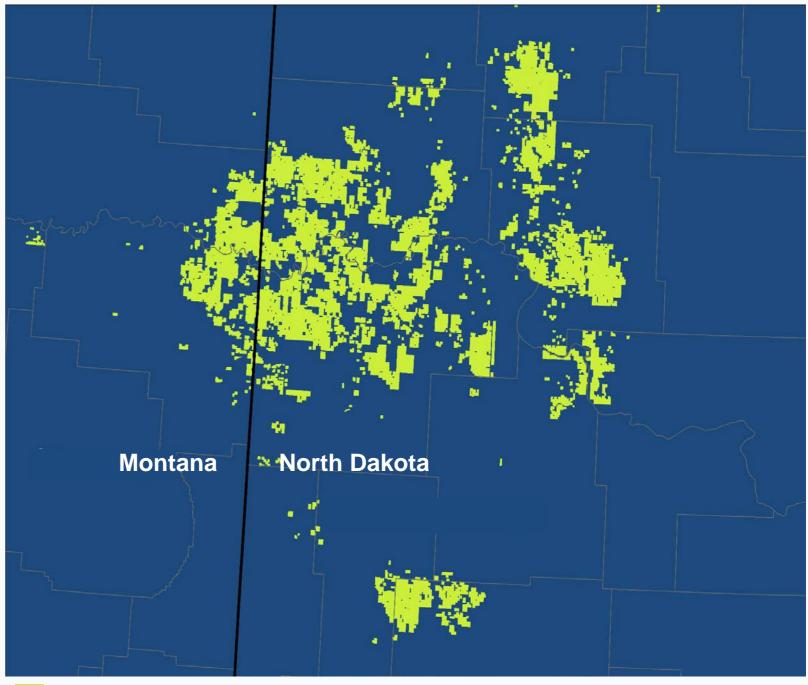
94%

**Net Acres** 



# 73%

### Working Interest<sup>3</sup>



**Chord Energy Williston Basin Acreage** 

# Compelling Investment Opportunity



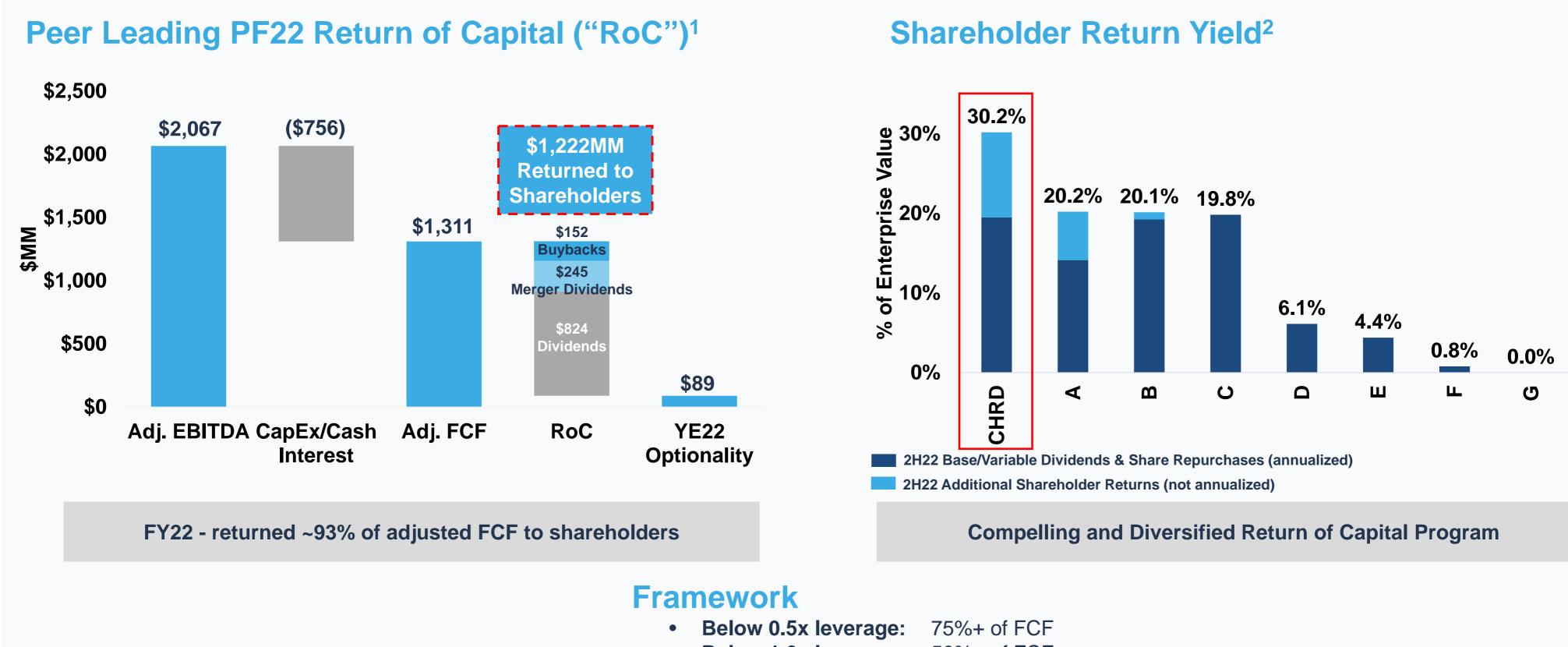
Based on FactSet consensus as of 3/17/23; Peers include CIVI, CPE, ERF, MGY, MTDR, PDCE SM

2) Assumes gas price of \$3.50/mmBtu



EBITDA Improving as historical hedge program rolls off

# Chord's Return of Capital Program



- Below 1.0x leverage: 50%+ of FCF
- >1.0x leverage:
- Base dividend: \$5.00/sh. annualized

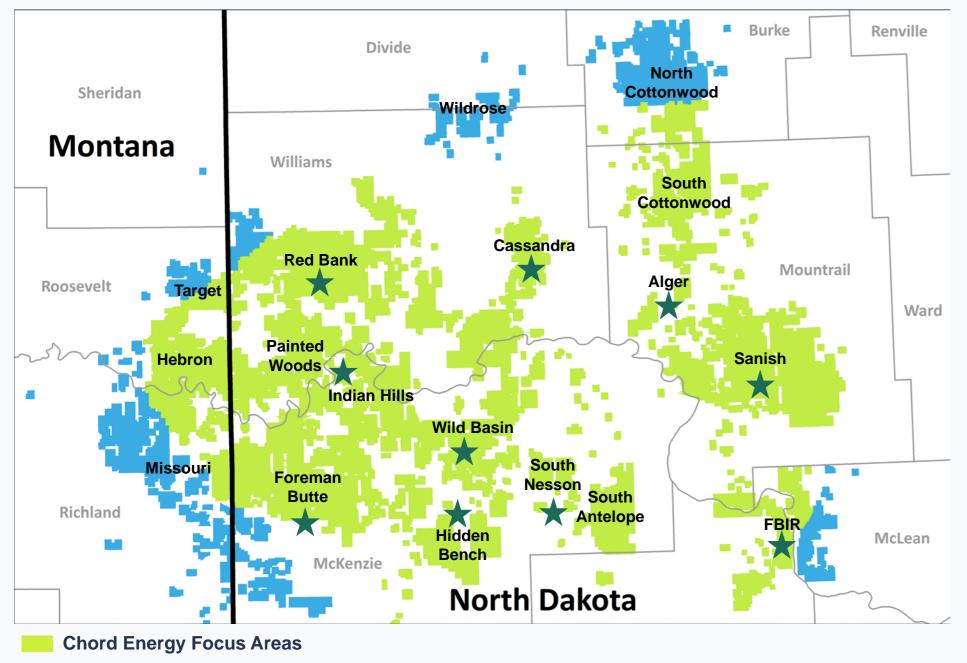
1) Reflects combined results of predecessor companies in 1H22 and CHRD in 2H22. More details on pro forma 2022 results can be found on slide 19

2) Data from company filings and FactSet. Pricing as of 3/17/23. CHRD additional returns includes special dividend and cash merger consideration paid in July 2022. Peer additional returns include special dividends and share repurchases outside of normal authorization. Peers include CIVI, CPE, ERF, MGY, MTDR, PDCE and SM.



Base dividend+

# 2023 Development Plan Generates Significant FCF



Chord Energy Long-Term Upside

### Areas of Investment **★**

- Indian Hills / City of Williston / Painted Woods: ~30%
- Sanish: ~20%
- Foreman Butte / Hidden Bench: ~ 15%
- Wild Basin / South Nesson, Fort Berthold, Alger, Red Bank, Cassandra: ~5-10% each
- 1) Midpoint guidance at \$75 WTI / \$3.50 HH



### Significant Cash Generation 2023E EBITDA - \$1.75B<sup>1</sup>

Investment in the Business \$825-865MM - 2023E CapEx D&C: 80% of Total

Focus on flat+ organic growth

Investments deliver strong returns: >70% average IRR at \$75/\$3.50

\$825MM<sup>1</sup> - 2023E FCF Return of Capital / Debt Repayment / Enhanced Flexibility

 75% of FCF returned to investors would approximate ~\$15/share

# 2023 Plan Detail

### **FY23 Production Estimate**

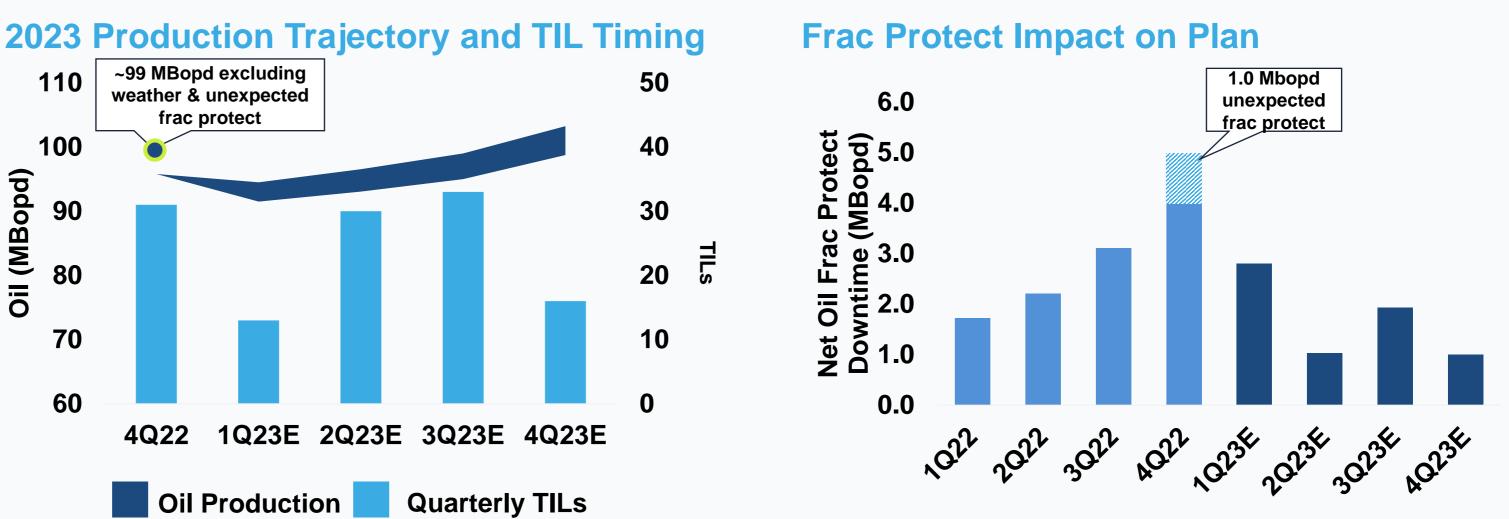
- 94.5 98.5 MBopd
- 165.5 172.0 MBoepd

### **1Q23 Production Estimate**

- 91.5 –94.5 MBopd
- 161.3 166.3 Mboepd
- 11-15 TILs, ~73% WI

### **2023 TIL Estimate**

- 90-94 TILs,~73% WI
- ~50% 3-mile laterals



### 4Q22 oil volumes of 95.8 Mbopd driven by:

- 2.2 Mbopd weather-related downtime/delays
- 1.0 Mbopd frac protect downtime > expectations

### **1Q23 oil volumes**

- December weather delayed TILs, down production not fully restored until late January
- Only ~14% of FY23 TILs in 1Q23
- Recent production: >93.5 Mbopd<sup>1</sup>



### **4Q22 Increased Frac Protect driven by:**

- Developed densely populated areas (Sanish, Indian Hills, FBIR)
- Mechanical/weather issues on completions extended duration of frac protect on surrounding wells

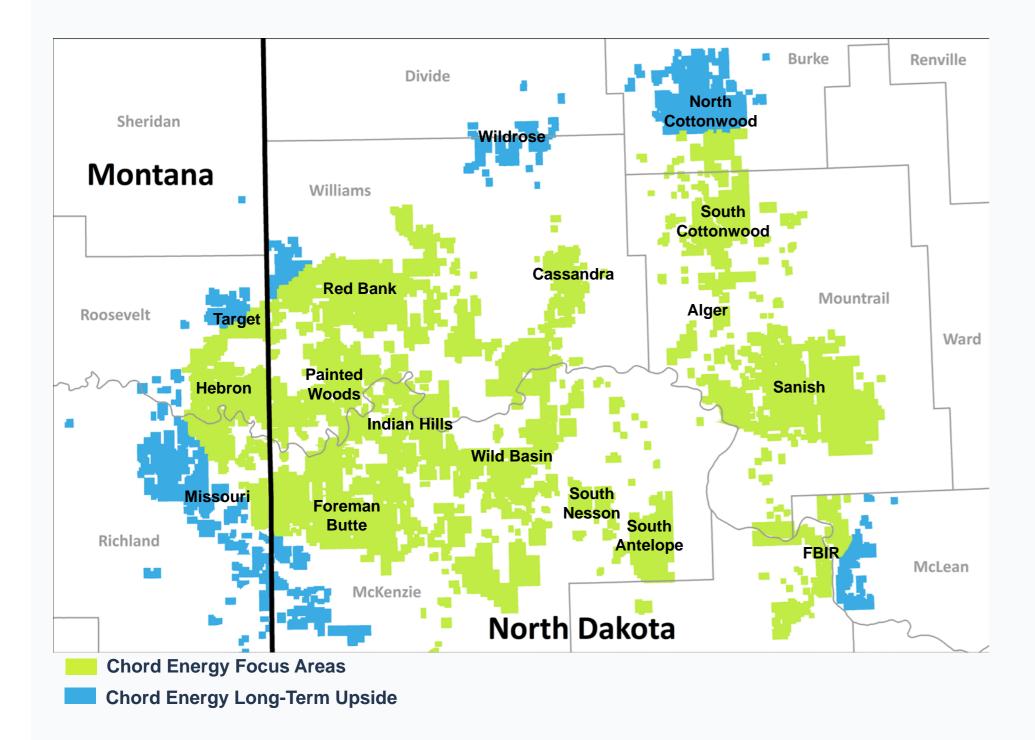
### 2023 Plan

- Overall program targeting less-dense areas
- Frac protect downtime significantly decreases over '23
- TILs concentrated in good-weather months

# Deep Inventory Supports Sustainable Free Cash Flow

### **Decade of Low-Cost Inventory**<sup>1</sup>

- 1,085 locations economic sub \$60/bbl breakeven
  - Minimum 20% IRR fully loaded with G&A
  - 10k foot equivalent locations



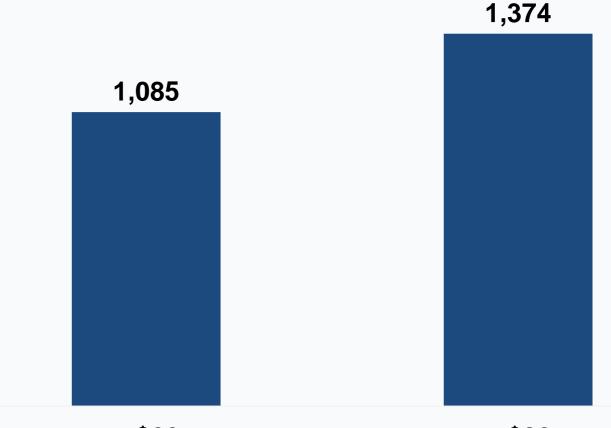
## Inventory by Breakeven WTI Price<sup>1</sup>

1,600

s 1,400 1,200 1,000 Operated 800 600 Gross 400 200 0

1) Inventory based on YE2022 gross operated locations. 10K' equivalent locations. <\$80 inventory assumes 15% deflation from current levels. Economics burdened with \$1.80/bbl cash G&A cost. \$60/\$80 breakeven inventory counts assumes \$3.00/\$4.00 per mmBtu NYMEX gas, respectively





< \$60

< \$80

### Additional Upside at Higher Prices<sup>1</sup>

1,374 locations economic sub \$80/bbl

- Minimum 20% IRR fully loaded with G&A
- 10k foot equivalent locations
- >25% increase vs. \$60/bbl scenario

# Chord Development Evolution

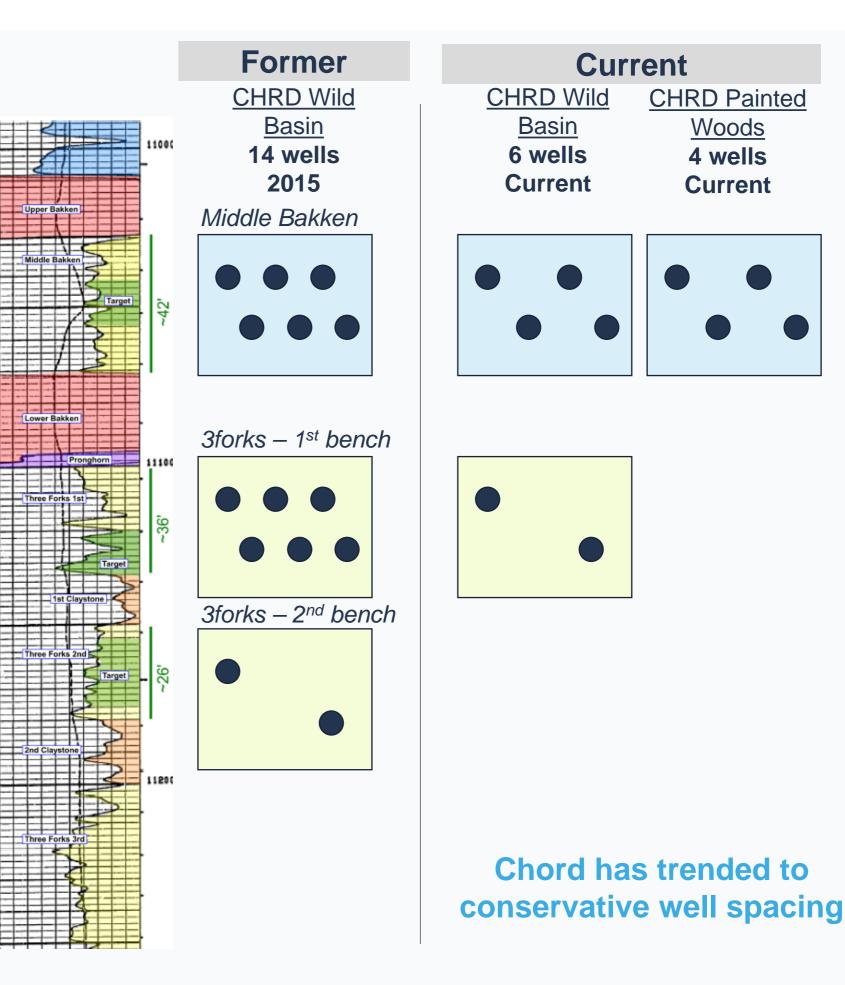
### **Highlights**

- 2015 vintage
  - Completed 10-14 wells across 100 feet of vertical section
  - Conclusion: Well density suboptimal
- Current development pattern
  - Completing 4-6 wells per DSU, focused on Bakken
  - Bakken frac drains Three Forks
  - Wider spacing expected to lead to similar DSU recovery with less capital

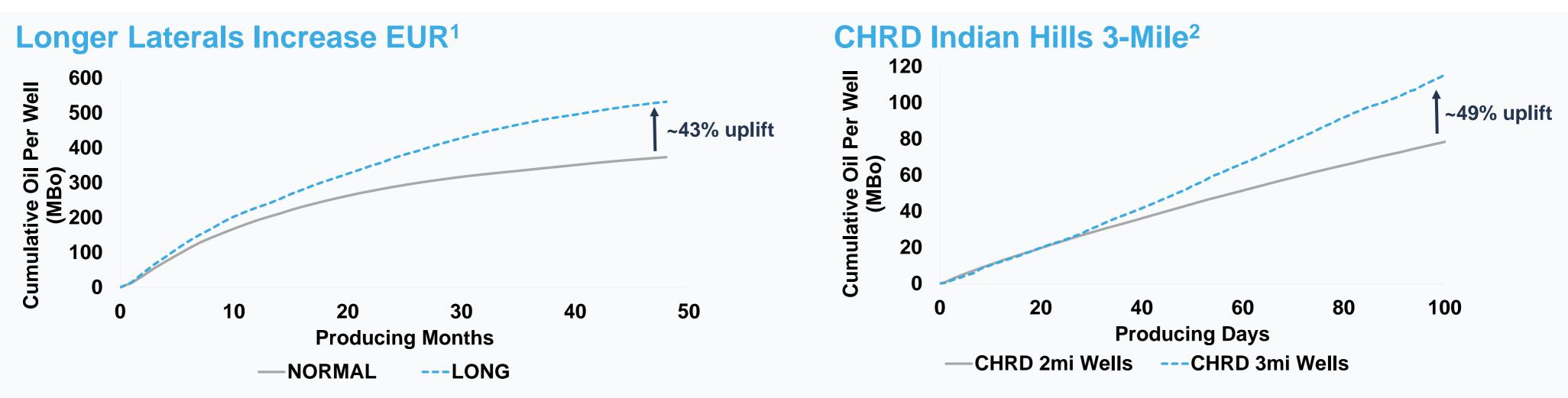
### Indian Hills DSU Case Study<sup>1</sup>

- Old spacing (11-12 well/DSU) vs. current (5 wells/DSU)
- Comparative Summary
  - ~50% reduction in wells expected to result in similar DSU recovery
  - ~40% reduction in DSU F&D
  - ~\$40MM DSU NPV increase
- Other Considerations
  - Cycle times improve spud to first production





# **3-Mile Laterals Improving Returns**

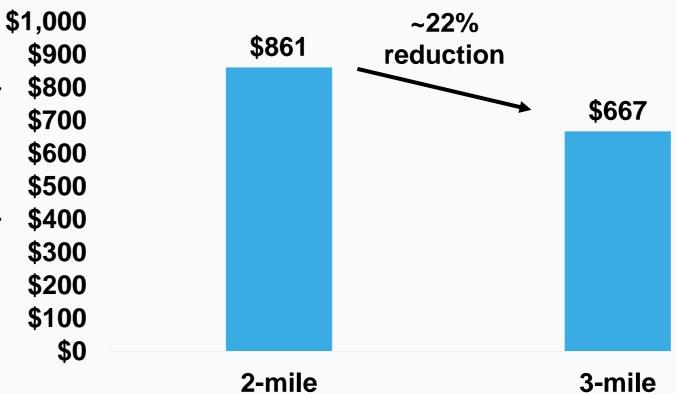


# **3-Mile Laterals Drive Better Economics**

- ~55-60% of remaining inventory 3-mile laterals
- ~50% of 2023 expected TILs •
- ~20% increase in well costs, +40-50% EUR, = ~25pt increase in IRR •
- Extensive analogs across Williston validate drilling efficiencies and EUR uplift



### **3-Mile Lateral Efficiencies<sup>3</sup>**

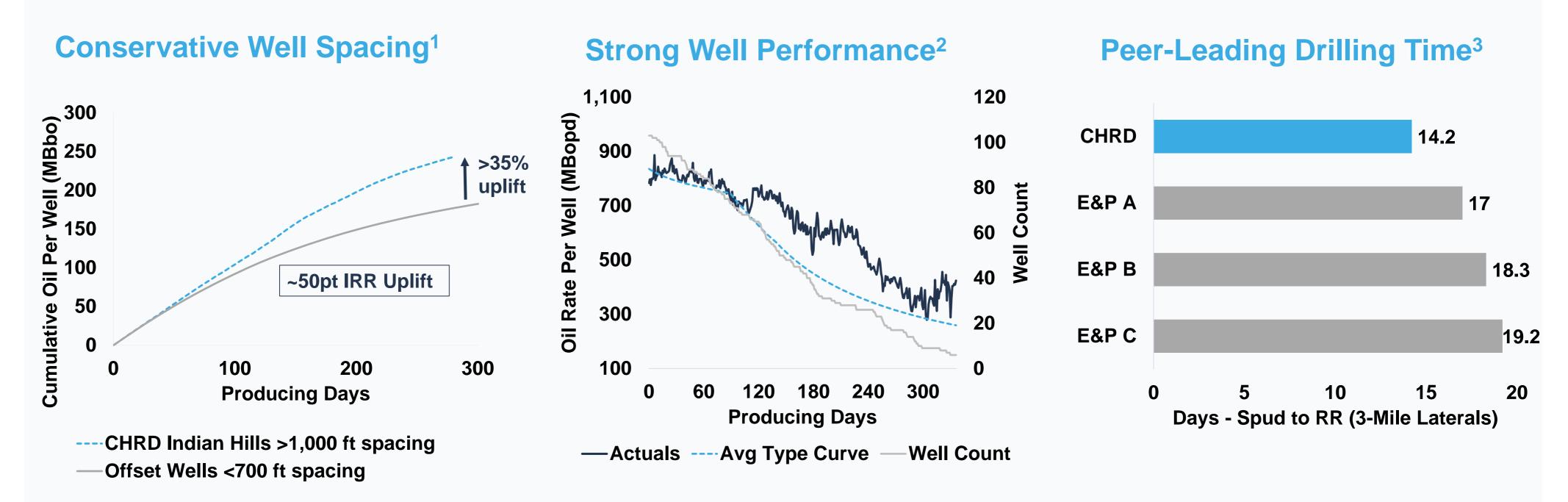


<sup>1)</sup> FBIR sample data is third-party data from IHS. Long lateral lengths averaged ~14.3k lateral feet, normal lateral lengths averaged ~10k lateral feet

<sup>2)</sup> Represents CHRD well data from 8 Indian Hills 3-mile laterals vs. 53 CHRD 2-mile lateral wells in the surrounding area. Removes zero and near-zero production days for both 2mi and 3mi.

<sup>3)</sup> Data from 2023 budget. Reflects estimated 2023 D&C well costs (including facilities and artificial lift capital costs) / expected TIL'd lateral length

# Continued Progress Drives Returns Even Higher



Continuously Improving Asset Base  $\rightarrow$  Optimizing Returns

1) CHRD wells reflect recent Indian Hills TILs and remove zero producing days. Peer offset data taken from IHS. Production data normalized to 10k' lateral length.

- 2) Reflects average well performance for all wells brought online by both Oasis and Whiting from 10/01/21 to 12/31/22. Zero production days removed.
- 3) Data from rig supplier, includes all wells drilled east of Williston (ND) provided by rig supplier, one day assumed for surface rig when applicable



# Chord ESG Focus Areas

Taking a comprehensive approach to identifying the range of ESG priorities for Chord Energy and managing the risks and opportunities

ESG

Focus

Areas

### **Emissions Reductions**

Reduce Scope 1 emissions by improved gas capture, retrofit of pneumatic controllers and leading Leak Detection and Repair program that exceeds regulations



Minimize biodiversity footprint through planning and facility design

### Water Management

Improve water intensity through produced water re-use trials and technological developments



### Workforce Health and Safety

Maintaining the safety of employees, contractors, and communities is of utmost importance and fundamental to our business

### **Human Capital Management**

Advance organizational capability and culture to include defined DEI ambitions

### **Corporate Governance**

Board level ESG Committee lead by independent directors focused on environmental and social responsibility issues and impacts

# Chord Energy = Premier FCF Focused E&P



Enhances size and scale with high quality assets across ~963K net acres and low breakeven pricing

Significant and Resilient Free Cash Flow Generation

~\$1.3B of FCF<sup>1</sup> in 2022 with a combined reinvestment rate of ~36%

	\$

**Enhances Position as** Low-Cost Operator

\$100MM+ in identified administrative and operational cost synergies, while combining operational best practices to further advance efficiencies



Combines outstanding talent and best practices from both companies





Peer leading return of capital program through base and variable dividends and share buybacks

# Compelling Long Term Value Proposition

Attractive valuation vs peers result in compelling investment opportunity

Appendix



# Merger Integration – Synergies on Track

### **Expect to Exceed Announced Synergy Estimates** Synergies increased from \$65MM to \$100MM+:

# G&A (~\$35MM of savings)

- Efficient team structures, flatter organization
- Increased span of control for managers
- Consolidation of systems/software/support
- Expect to achieve savings target in 2H23

### Capital & Base Production (~\$65MM+ of savings)

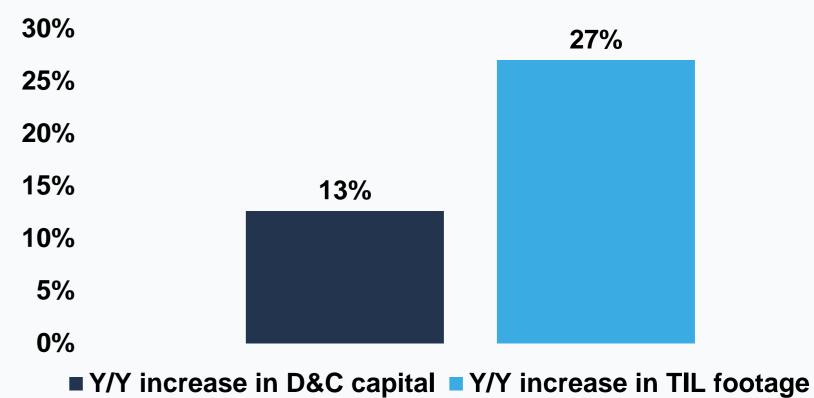
- D&C synergies & emissions reductions
- Facility & construction synergies
- Lower failure rate & downhole optimization
- Operations efficiencies
- Cost optimization
- Expect to hit \$35MM+ annualized by 2H23, remaining \$30MM+ in '24



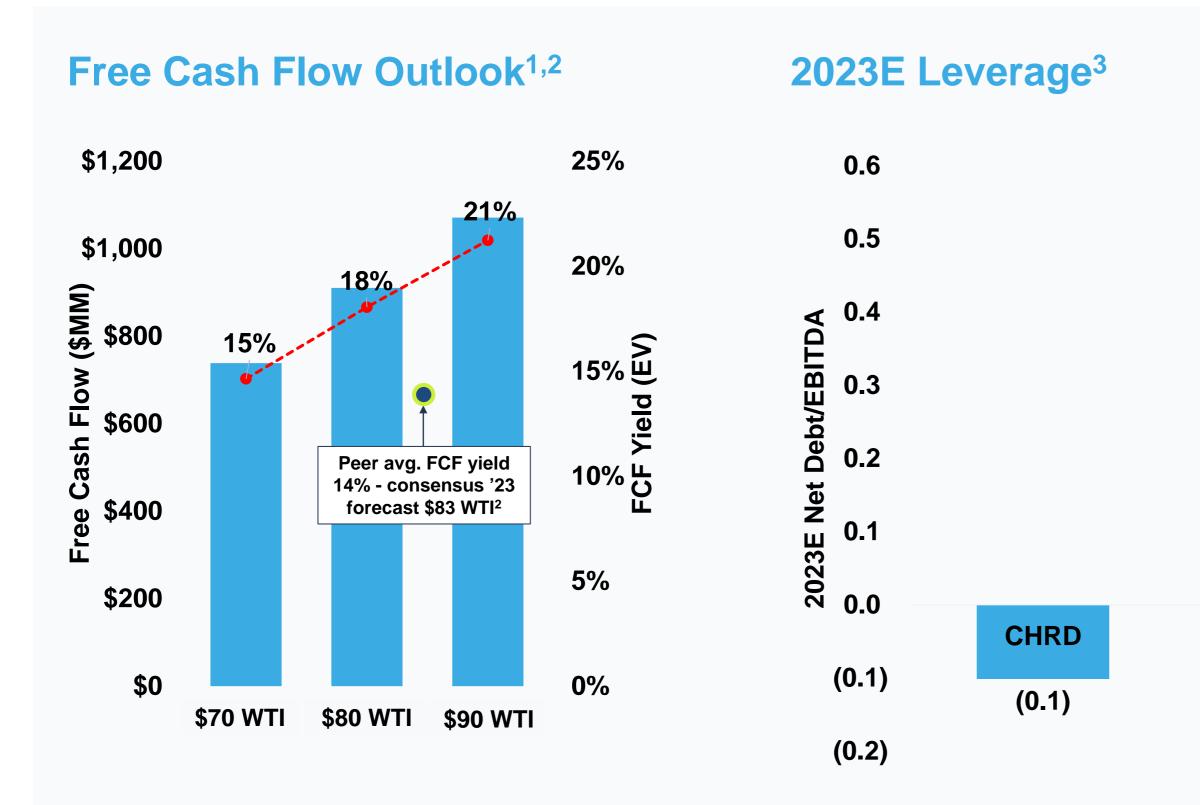
# Cash G&A – Improved Cost Structure<sup>2</sup> \$120 \$100 \$80 \$60 \$40 \$20 \$0

I'23 Pre-Synergy Guidance
Actual Adj. '23 Guidance

### **CapEx Efficiencies in 2023<sup>1</sup>**



# Compelling Valuation and Returns Profile



1) Free cash flow based on midpoint 2023 guidance issued in February '23 and stated WTI assumption. NYMEX gas assumption is \$3.50/mmBtu. FCF yield based on enterprise value, net of cash as of 12/31/2022

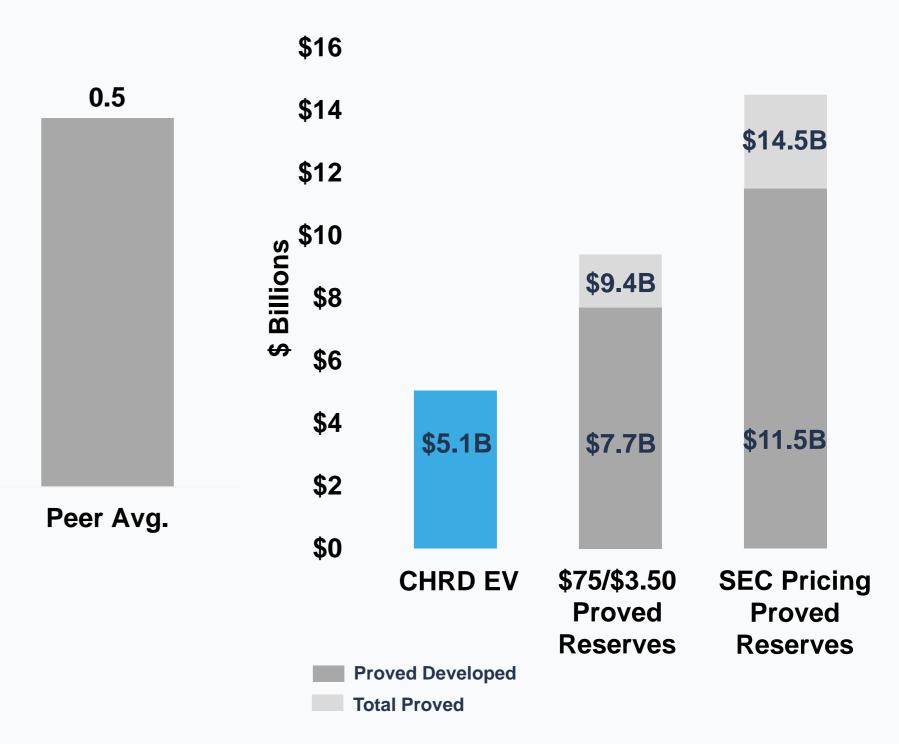
2) Peer FCF yield based on FactSet consensus estimates as of 3/17/23. 2023 consensus benchmark pricing from Bloomberg

3) Leverage from FactSet data as of 3/17/23

4) CHRD EV as of 3/17/23 using YE22 net debt. PV-10 estimates reflect total proved reserve value as of 12/31/22 and are pre-tax



### **Enterprise Value vs. PV-10**<sup>4</sup>



# Return of Capital – 4Q22 Example

### Aim for peer-leading return of capital

- Below 0.5x leverage: 75%+ of FCF
   Delaw 4.0x leverage: 50% and 50%
- Below 1.0x leverage: 50%+ of FCF
- >1.0x leverage: Base dividend+ (\$5.00/sh annual)

### **Calculation**

- Target return of capital (RoC) determined at quarter-end based on financial performance and estimated forward leverage
  - Base dividend subtracted from target RoC
  - Remainder of target RoC distributed through share repurchases or variable dividends
  - Share repurchases during quarter reduce cash available for variable dividends
  - Base/variable dividends are declared with earnings results; expected cash distribution in following Q (e.g. 4Q base/variable dividends to be paid in 1Q)
  - Leverage Calculation:
    - Net Debt: Debt less cash measured at quarter-end
    - EBITDA: estimate for next twelve months run at \$65 WTI and \$3/HH, excluding the impact of hedges



### **4Q22 Return of Capital**

	\$304	4Q22 Free Cash Flow <sup>1</sup>
Х	75%	Target 75%+ at Current Leverage
=	\$227	Target Return of Capital
-	\$52	Base Quarterly Dividend of \$1.25/sh (paid in 1Q) <sup>1</sup>
=	\$175	Return of Capital After Base Dividend
-	\$27	Share Repurchases
=	\$148	Variable Dividend (paid in 4Q)

# 2023 Guidance for Chord Energy

## **Highlights**

- Implied FY 2023 Metrics at midpoint run at \$75 & \$3.50
  - EBITDA: ~\$1.75B
  - FCF: ~\$825MM
- FY23 CapEx Guidance of \$825MM-\$865MM includes
   ~\$20MM of spending pushed from 4Q22
- Strong balance sheet
  - Cash on 12/31/22: \$593MM
  - No borrowing under credit facility
  - \$400MM of Notes
- Cash Taxes estimates:
  - 1Q23: \$0
  - 2Q23 4Q23: 2% 8% of EBITDA per quarter at WTI prices ranging between \$70-\$90/bbl

### **Guidance Ranges**

	1Q23	FY2023
Oil Volumes (MBopd)	91.5 - 94.5	94.5 - 98.5
Gas Volumes (MMcfpd)	212.0 - 218.0	215.0 - 221.0
NGL Volumes (MBblpd)	34.5 - 35.5	35.5 - 36.5
Total Volumes (MBoepd)	161.3 - 166.3	165.5 - 172.0
Oil Premium (Discount) to WTI per Bbl	-\$1.00 - \$1.00	-\$0.50 - \$1.50
Gas Realization (% of NYMEX)	50% - 60%	40% - 50%
NGL Realizations (% of WTI)	25% - 35%	25% - 35%
LOE per Boe	\$9.85 - \$10.65	\$9.80 - \$10.60
GP&T per Boe	\$2.45 - \$3.05	\$2.45 - \$3.05
Cash G&A (\$MM) <sup>1</sup>	\$16.5 - \$19.5	\$63.0 - \$73.0
Production taxes	7.7% - 8.1%	7.7% - 8.1%
CapEx (\$MM)	\$175 - \$205	\$825.0 - \$865.0
Cash Interest (\$MM)	\$7.0 - \$8.0	\$28.0 - \$32.0



# **Chord Financial and Operational Results**

Financial Highlights (\$MM)	1Q22	2Q22	3Q22	4Q22
Oil Revenues	\$815.7	\$902.4	\$824.3	\$738.0
NGL Revenues	58.2	51.2	106.2	78.1
Gas Revenues	139.9	167.6	125.7	72.0
Total Oil & Gas Revenue	\$1,013.7	\$1,121.2	\$1,056.1	\$888.1
Other Services Margin	-0.1	0.3	0.0	-0.1
Purchased Oil and Gas Margin	-1.1	-1.1	0.1	1.9
Realized Hedges	-226.8	-350.5	-210.2	-129.8
Other Income / non-cash adjustments	1.5	1.1	-1.0	2.0
Operating Costs				
LOE	134.8	146.2	156.4	155.6
Cash GP&T	39.4	38.6	37.9	41.1
Cash G&A <sup>1</sup>	20.0	23.6	16.3	22.4
Production Taxes	73.8	82.7	83.5	70.7
Total Operating Costs	\$268.0	\$291.1	\$294.1	\$289.8
Adjusted E&P EBITDAX	519.2	479.8	550.8	472.4
Cash distributions from CEQP	13.1	13.7	13.7	3.3
Adjusted EBITDA <sup>2</sup>	\$532.3	\$493.5	\$564.6	\$475.6
CapEx	153.8	172.7	230.1	164.1
2				
Cash Interest <sup>3</sup>	8.3	9.6	8.9	7.2
Cash Taxes <sup>4</sup>	0.0	1.0	0.0	0.0
Free Cash Flow	\$370.2	\$310.2	\$325.7	\$304.4

### Key Opera

Oil Production (E NGL Production Gas Production **Total Productio** NYMEX WTI (\$/I Realized Oil Pric Realized NGL Pr NYMEX Natural Realized Natural

### Operating Cost LOE Cash GP&T Cash G&A<sup>1</sup> Production Ta Total Operating Adjusted EBITD

### Balance Sheet 12/31/22 (\$MM)

Borrowing Base Elected Commitm Revolver Borrowi Senior Notes **Total Debt** Cash Liquidity **Net Debt to Ann** LCs

1) 1Q22 excludes ~\$10.2MM & 2Q22 excludes ~\$9.0MM of legal and other fees related to M&A. 3Q22/4Q22 exclude \$55.6/\$13.4MM of merger-related costs

2) Adjusted EBITDA conforms to definition of EBITDA in credit facility

3) Includes capitalized interest

4) Cash taxes for 4Q22 exclude a \$10MM payment associated with CEQP unit monetization in September 2022



ating Statistics	1Q22	2Q22	3Q22	4Q22
(Bopd)	97,421	89,991	96,201	95,783
n (Boepd)	37,160	34,810	38,693	37,681
(Boepd)	36,528	33,841	37,587	37,814
on (Boepd)	171,109	158,642	172,481	171,279
s/Bbl)	94.33	108.89	91.50	82.76
се	93.03	110.19	93.13	83.74
Price	34.40	31.91	29.82	22.54
l Gas (\$/mmBtu)	4.66	7.52	7.91	6.06
al Gas Price	6.11	7.77	6.06	3.45
sts (per boe)				
	8.75	10.13	9.86	9.87
	2.61	2.71	2.24	2.61
	1.30	1.63	1.03	1.42
Taxes	4.79	5.73	5.26	4.49
g Costs	17.46	20.20	18.39	18.39
DA per boe	34.57	34.19	35.58	30.18

9	\$2,750
ments	1,000
vings	0.0
	400
	400
	593
	1,587
nualized Adjusted EBITDA	-0.1x
	6.4

# Chord Energy Hedge Book & Investment in CEQP

<b>Oil and Natura</b>	I Gas Hedge Book <sup>1</sup>			
		Q1-23	Q2-23	Q
NYMEX WTI Oil Hedging	Swap volume (mbopd)	25.0	16.0	14
o	Weighted avg. swap price	\$61.57	\$53.69	\$5
	Collar volume (mbopd)	36.0	24.1	14
	Weighted avg. ceiling price	\$59.12	\$63.66	\$6
	Weighted avg. floor price	\$45.75	\$46.23	\$4
NYMEX Henry Hub Gas Hedging	Swap volume (MMBtu/d)	20,000		
	Weighted avg. swap price	\$4.25		
	Collar volume (MMBtu/d)	50,000	25,000	22
	Weighted avg. ceiling price	\$4.24	\$2.75	\$2
	Weighted avg. floor price	\$3.35	\$2.15	\$2

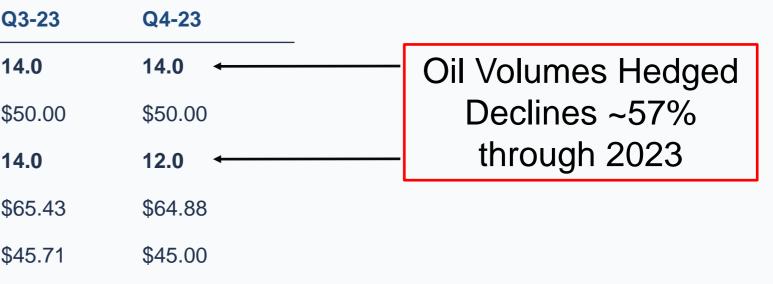
### **CEQP Ownership<sup>2</sup>**

<b>CEQP Capital Structure</b>	MM	2023E Distribution per Unit
Chord Units	4.99	\$2.62
Total Units	104.65 <sup>2</sup>	

1) Excludes natural gas basis swaps which are expected to result in a \$7MM loss in 1H23

2) CHRD ownership as of YE22. Total CEQP units from 9/30/22 10Q





### 22,000

\$2.98

\$2.50